

Report on Superintendent Search Stakeholder Input Huntsville Board of Education

October 2016

## Input Meeting Results

### Meetings

#### **Community meetings:**

- Teachers and support staff
- General public
- Parents and other key constituents
- Public officials
- System and building level administrators
- Business leaders

#### **Traits/Skills - Recurrent topics:**

- Excellent communication skills
  - Good listener
  - Transparent
  - Doesn't rule by fear
  - Encourages input before making decisions
  - Empathetic, passionate
- Ability to recruit and retain experienced teachers
- Healer
- Ability to unite community
  - Ability to re-establish trust with community
- Visionary

#### **Traits/Skills - Recurrent topics:**

- Knowledgeable about consent order and unitary status
- Good knowledge of finances
- Able to balance students' and teachers' needs
  - Values students; student focused
  - Intent on serving all students, not just a segment of the student body
  - Supportive of teachers
- Willing to make difficult decisions
  - Makes a decision and stands by it

#### **Traits/Skills - Recurrent topics:**

- Strong relationship building skills
- Servant leader
- Experience as an educator, not a military background

#### **Challenges facing next superintendent:**

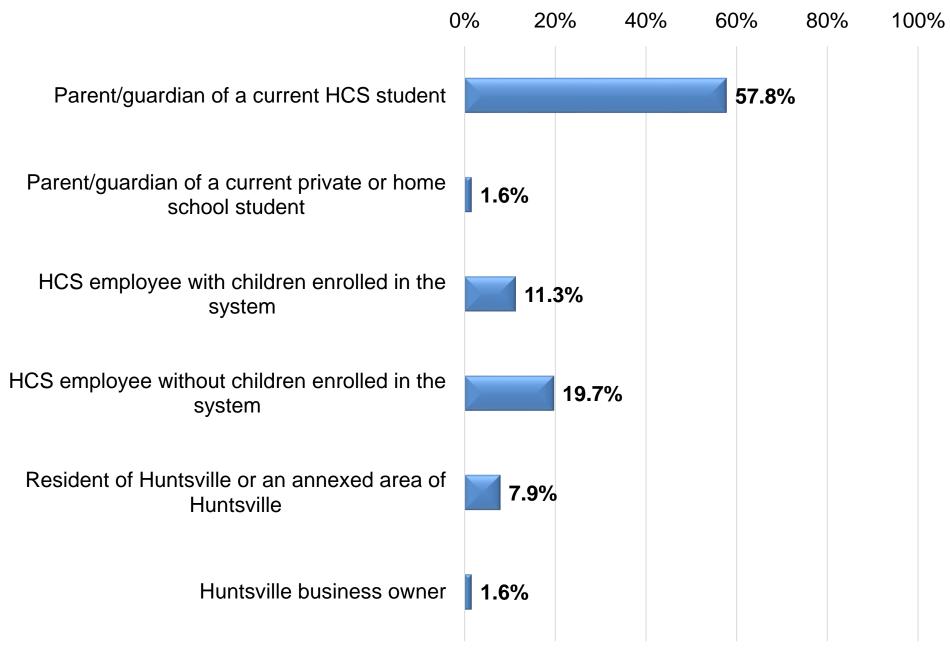
- Uniting the community
- Raising morale
- Balancing use of technology vs. textbooks
- Eliminating temporary employees in support services
- Helping to unite the board
- Helping the board better understand the schools' needs
- Allowing time for new programs to be mastered before new ones are added

#### **Challenges facing next superintendent:**

- Eliminating mining of student data and/or reducing data collection
- Reducing the number of central office administrators
- Stopping the business community from dictating the curriculum
- Improving student discipline
- Reducing amount of standardized testing
- Perception that the computers are more of a problem than asset

## Community Survey Results

#### **Survey Respondents**



#### Importance of successful experience in: (All respondents – Tier 1)

Creating positive climate for employees; recognizing their accomplishments

Recruiting & leading a staff that can effectively serve all students

Building public confidence, understanding & trust in system

Successfully implementing program to improve discipline

Creating sound vision, goals & strategic plan

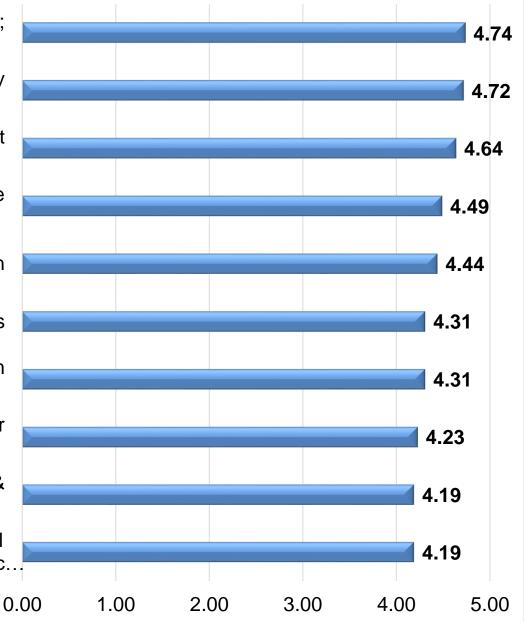
Setting high expectations

Measurably improving school or system performance

Securing additional financial, staffing or other resources

Working with people in a culturally, ethnically & racially diverse ed. environment

Creating programs that prove successful (measured by stability, student academic...



#### Importance of successful experience in: (All Respondents – Tier 2)

Developing relationships with employee organizations

Evaluating program effectiveness

Increasing graduation rate

Preparing & implementing multi-million dollar budgets

Decreasing percentage of students needing remedial courses in college

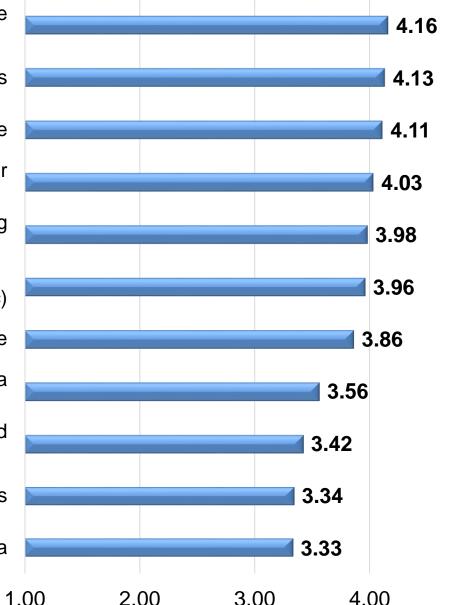
Implementing curriculum with 21st century skills (collaboration, digital literacy, critical thinking, etc)

Increasing college admission rate

Working w/ system & court to implement a consent/desegragation order Leading successful tax referendum or bond campaign for construction

Working w/ private businesses or corporations

Working with media



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# Importance of successful experience in: (All parents)

Recruiting & leading a staff that can effectively serve all students

Creating positive climate for employees; recognizing their accomplishments

Building public confidence, understanding & trust in system

Creating sound vision, goals & strategic plan

Successfully implementing program to improve discipline

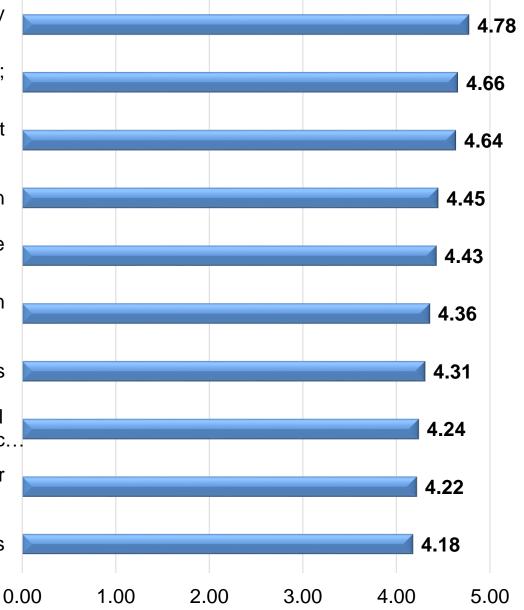
Measurably improving school or system performance

Setting high expectations

Creating programs that prove successful (measured by stability, student academic...

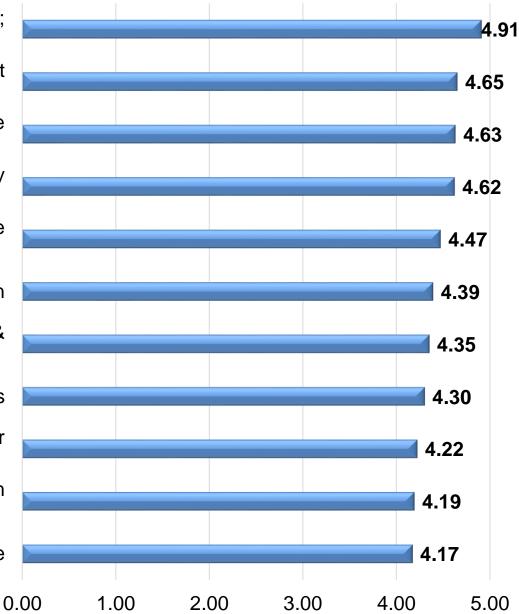
Securing additional financial, staffing or other resources

Evaluating program effectiveness



# Importance of successful experience in: (All employees)

Creating positive climate for employees; recognizing their accomplishments Building public confidence, understanding & trust in system Successfully implementing program to improve discipline Recruiting & leading a staff that can effectively serve all students Developing relationships with employee organizations Creating sound vision, goals & strategic plan Working with people in a culturally, ethnically & racially diverse ed. environment Setting high expectations Securing additional financial, staffing or other resources Measurably improving school or system performance Increasing graduation rate



#### Importance of successful experience in: (Community)

Recruiting & leading a staff that can effectively serve all students

Building public confidence, understanding & trust in system

Creating positive climate for employees; recognizing their accomplishments

Creating sound vision, goals & strategic plan

Successfully implementing program to improve discipline

Working with people in a culturally, ethnically & racially diverse ed. environment

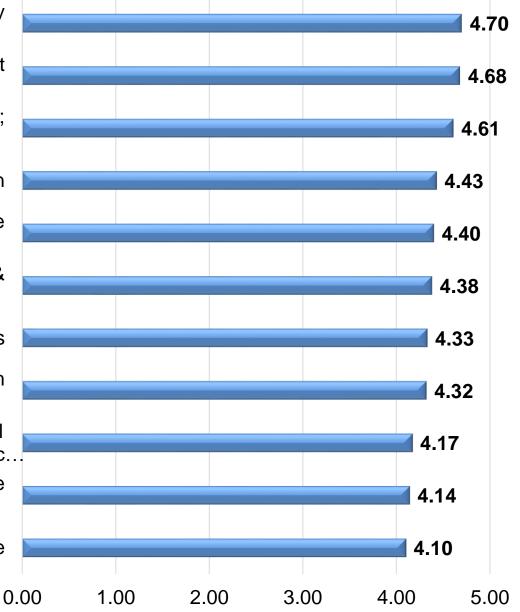
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Measurably improving school or system performance

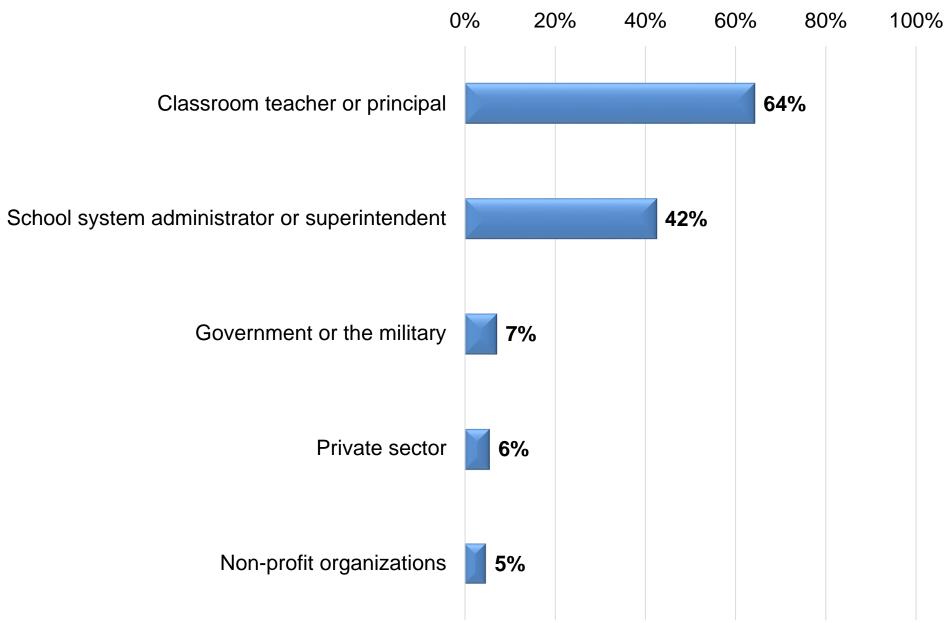
Creating programs that prove successful (measured by stability, student academic...

Developing relationships with employee organizations

Increasing graduation rate

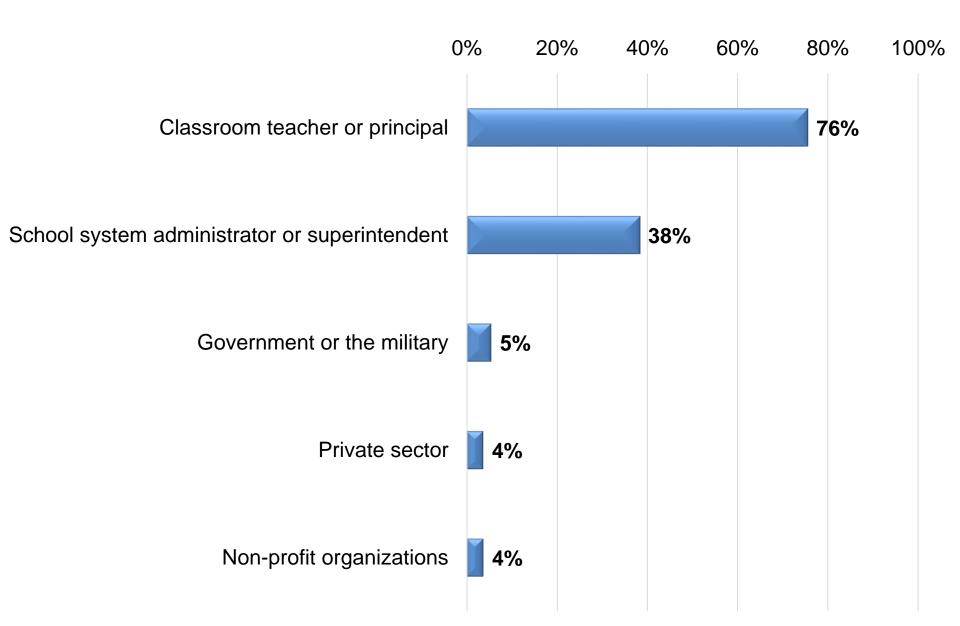


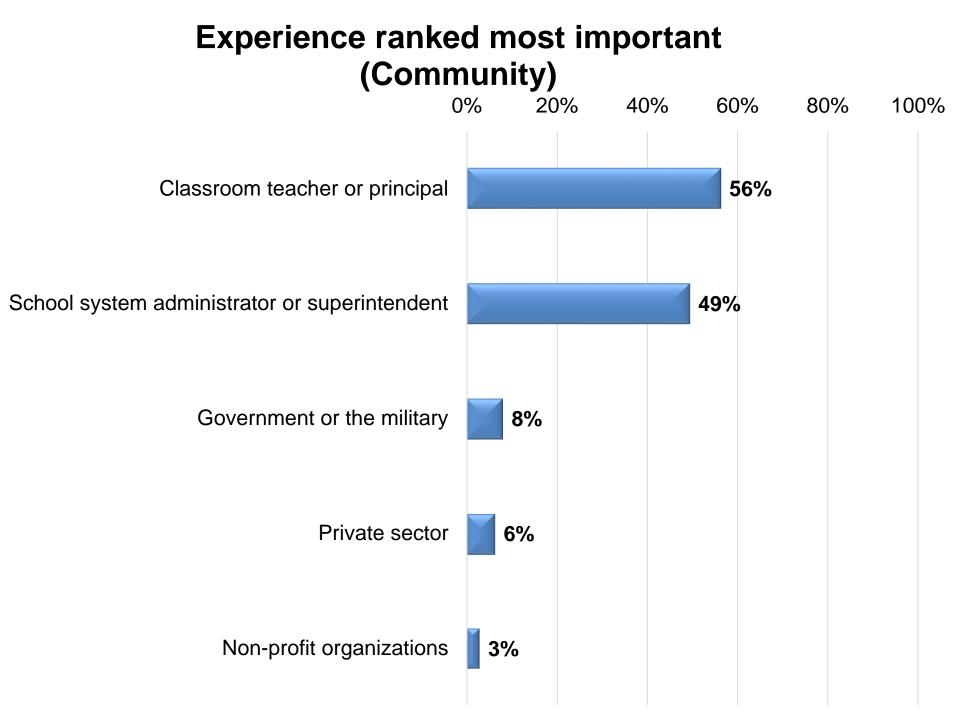
# Experience ranked most important (All respondents)

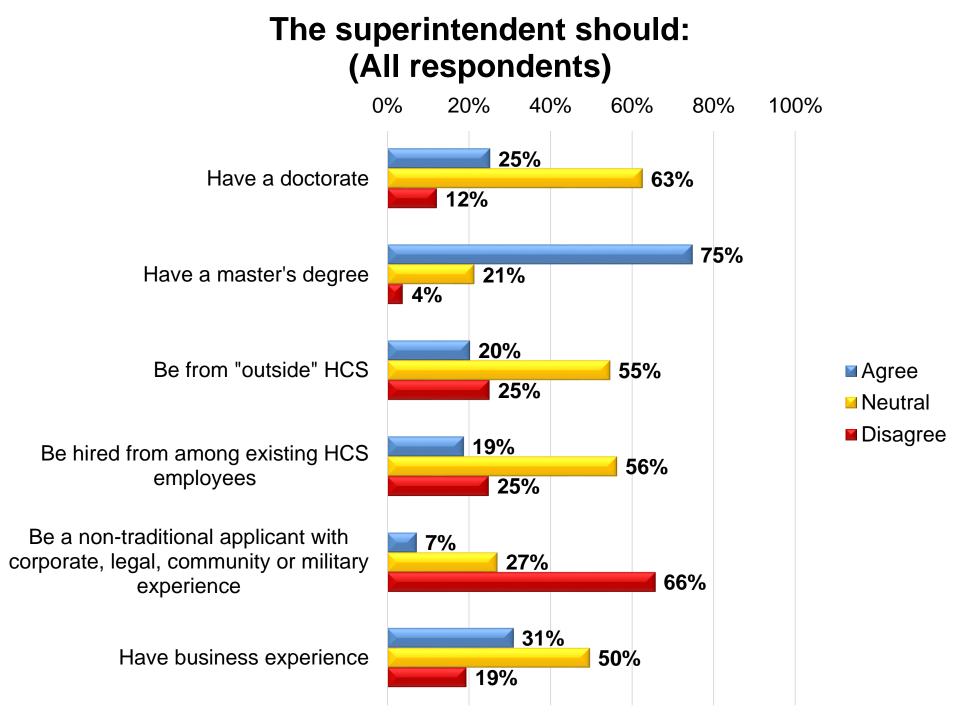


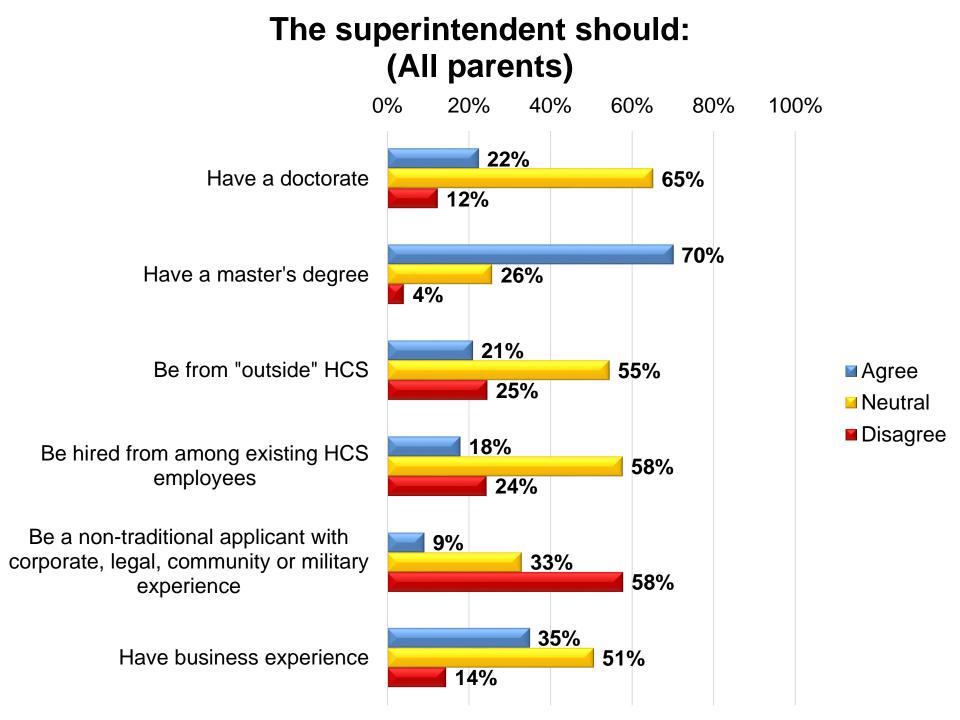
#### **Experience ranked most important** (All parents) 0% 20% 40% 60% 80% 100% Classroom teacher or principal 61% School system administrator or superintendent 43% Government or the military 8% Private sector 6% Non-profit organizations 6%

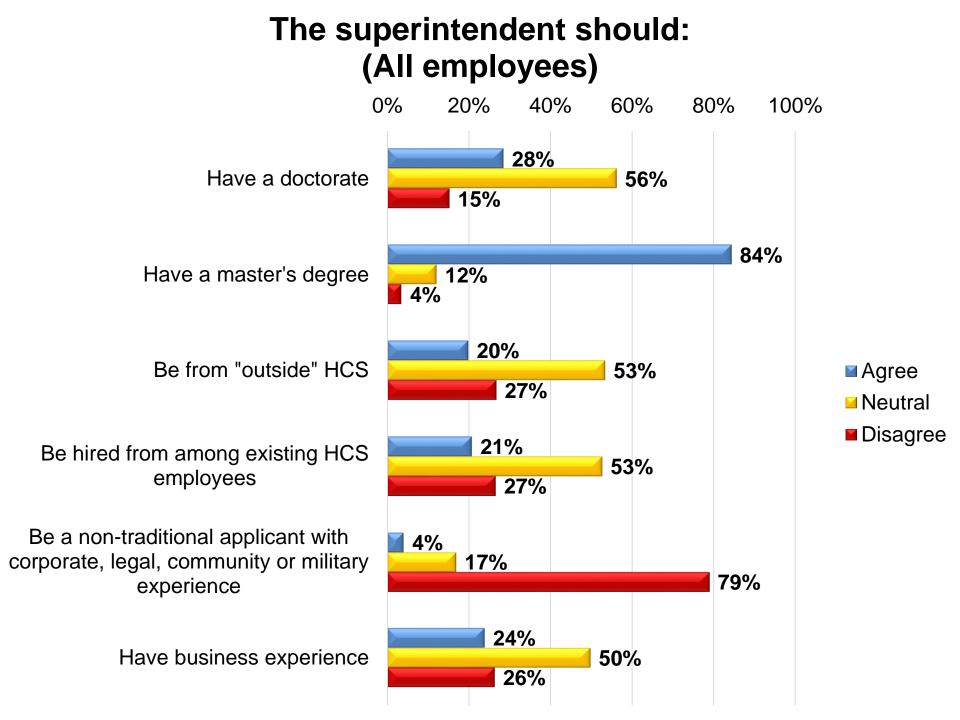
## Experience ranked most important (All employees)

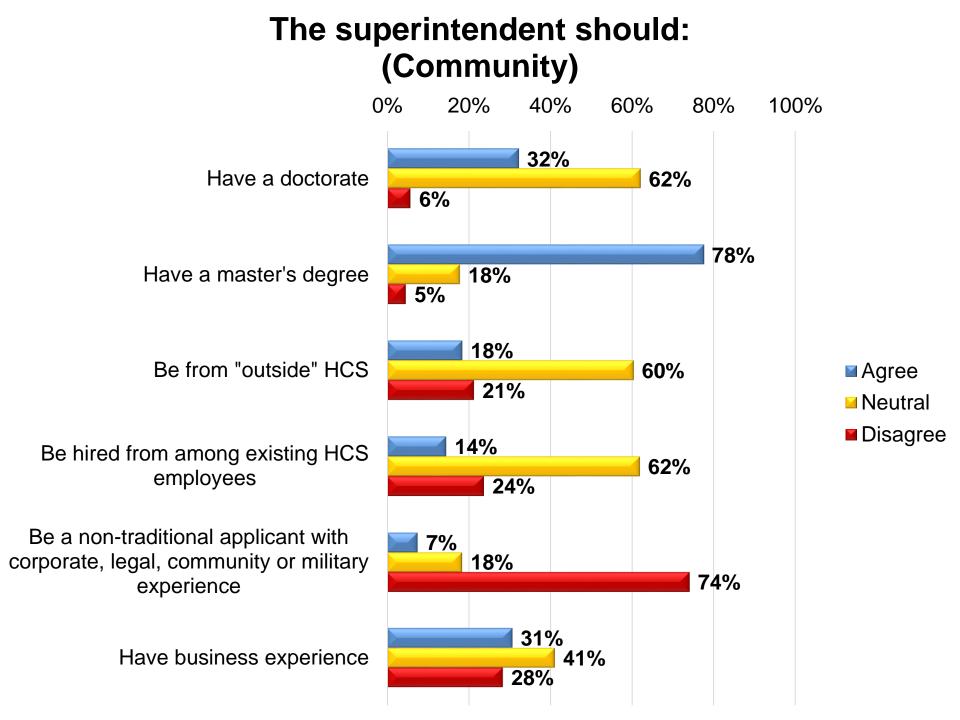




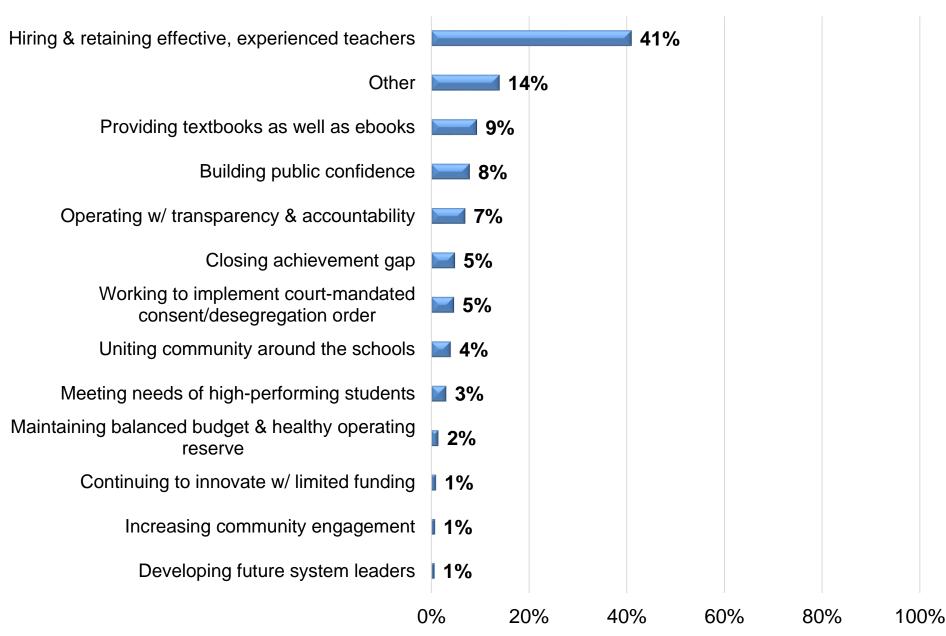




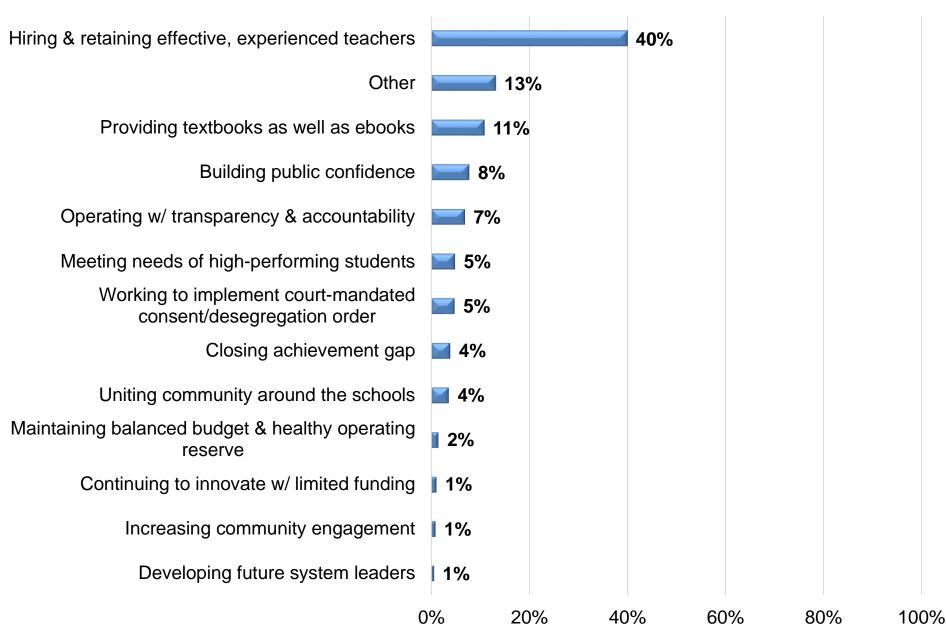




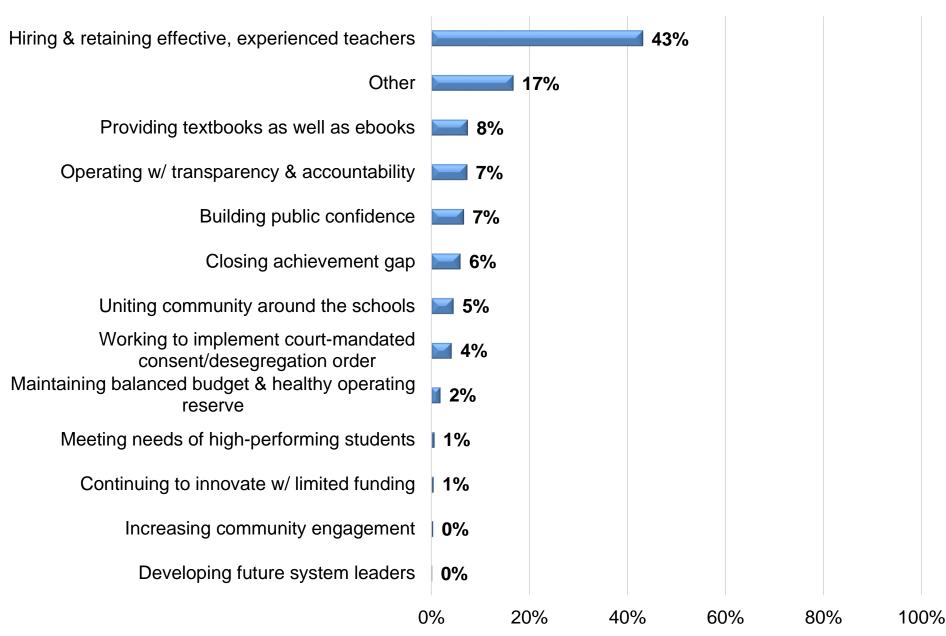
## Most significant challenge facing HCS (All respondents)



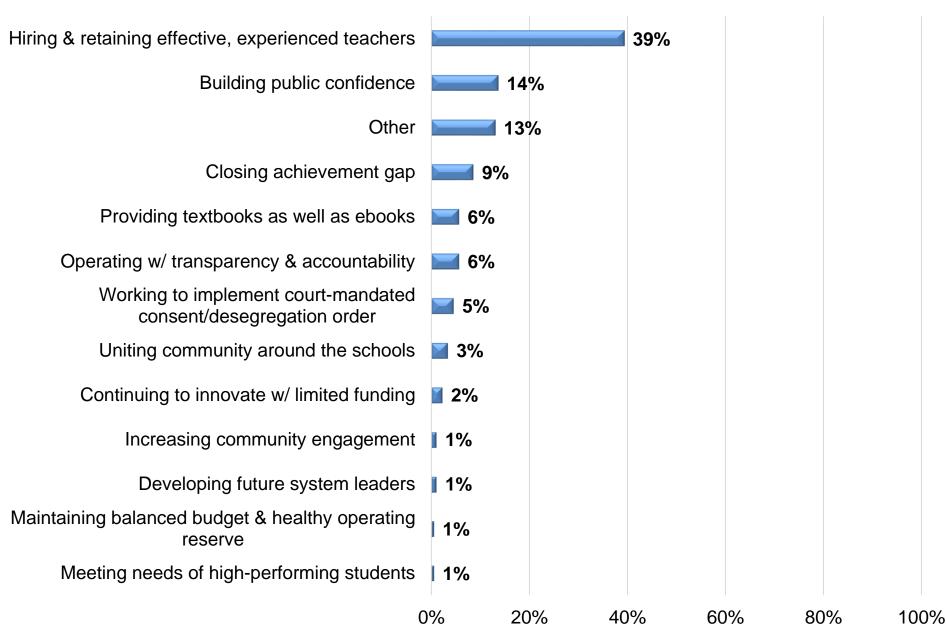
# Most significant challenge facing HCS (All parents)



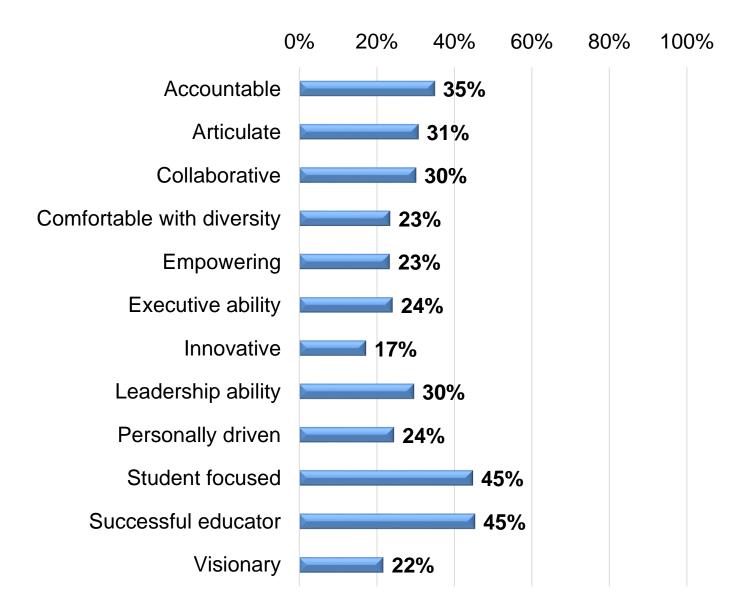
## Most significant challenge facing HCS (All employees)

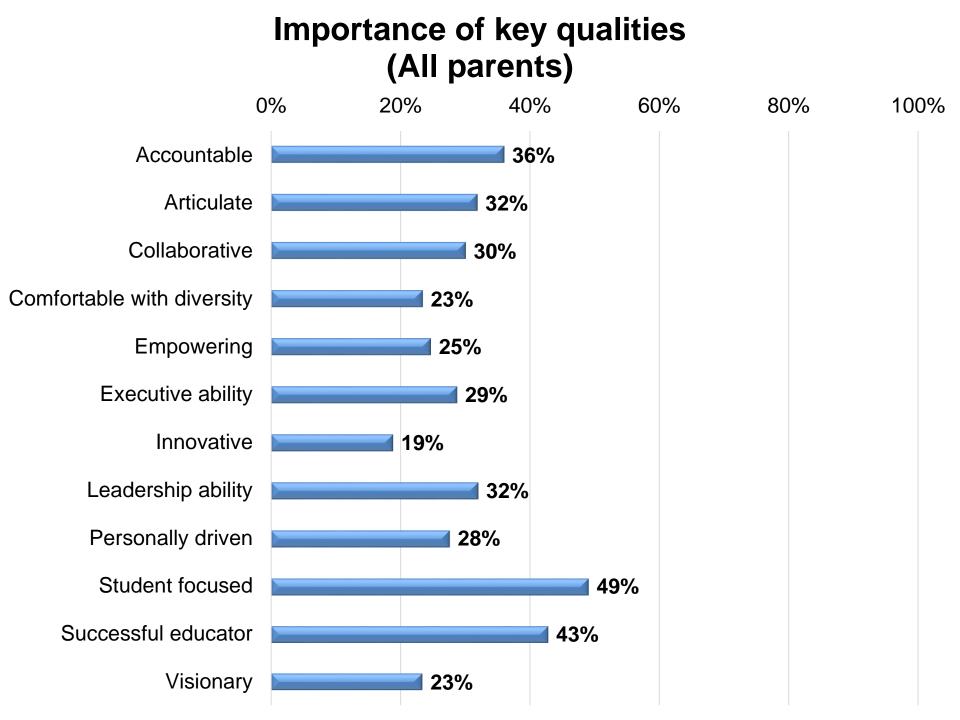


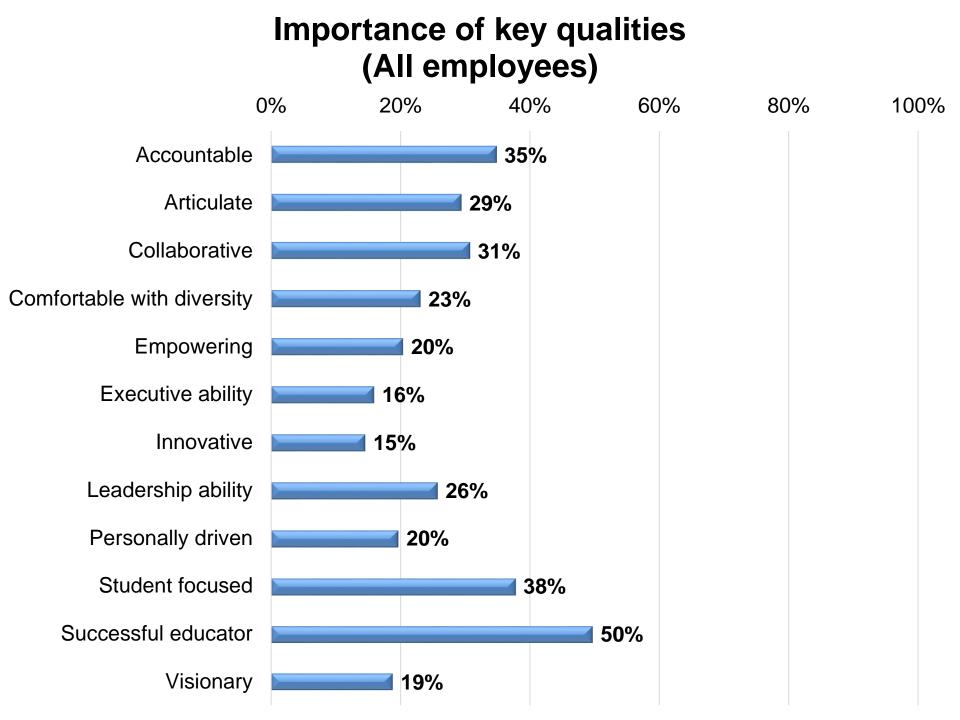
# Most significant challenge facing HCS (Community)

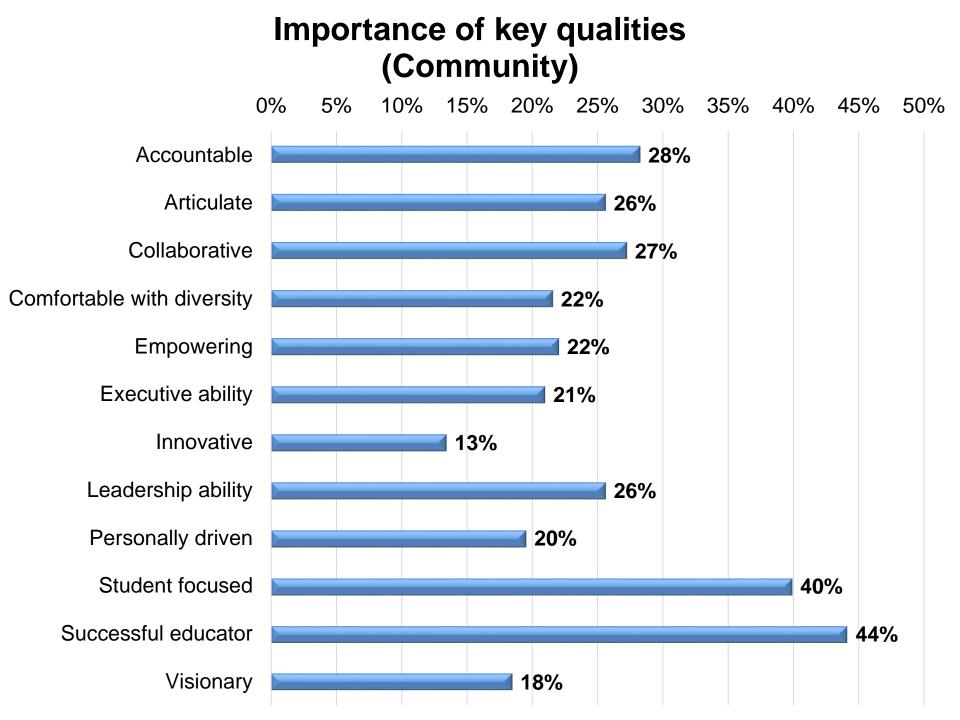


## Importance of key qualities (All respondents)

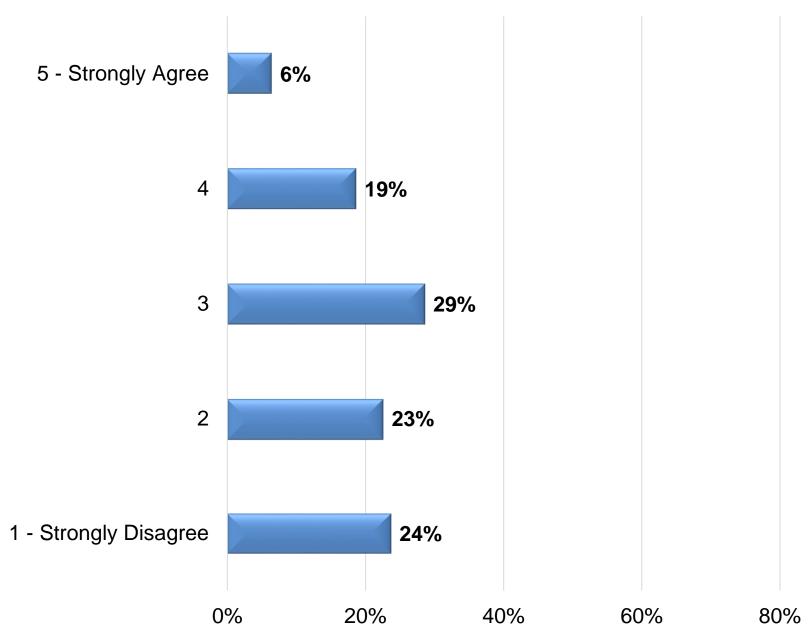




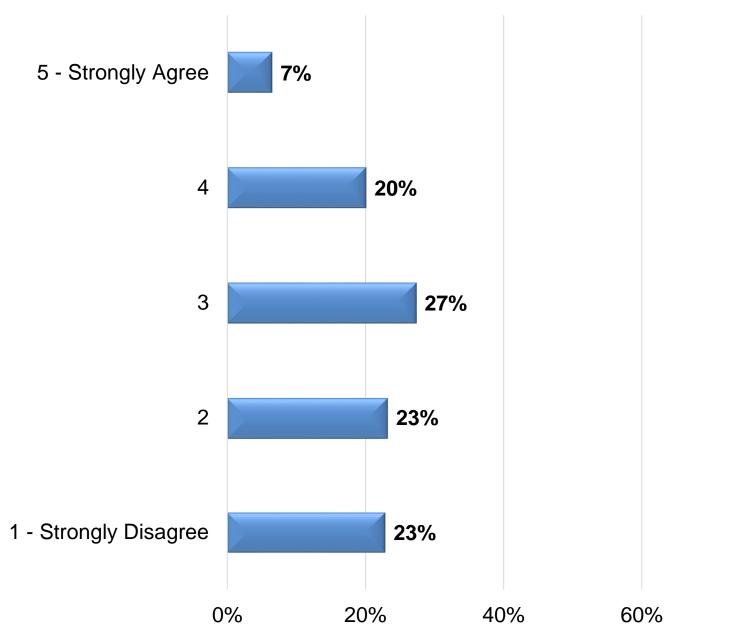




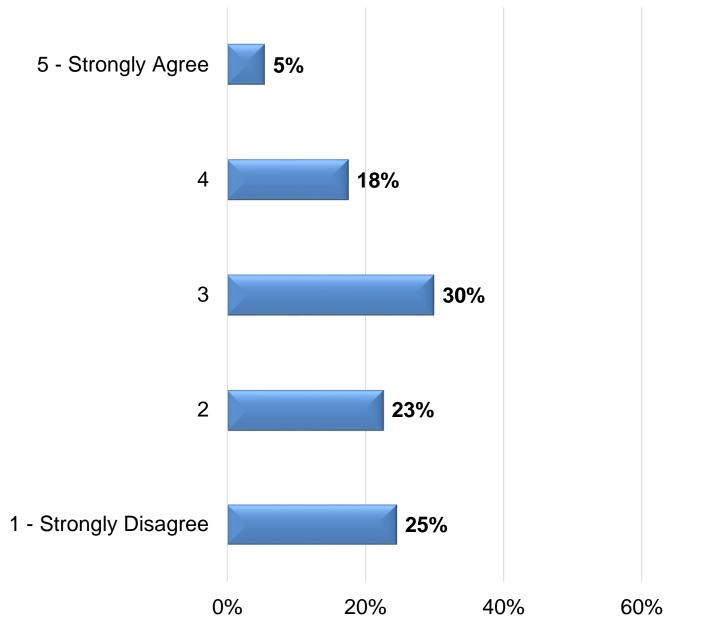
## HCS is generally headed in the right direction. (All respondents)



## HCS is generally headed in the right direction. (All parents)

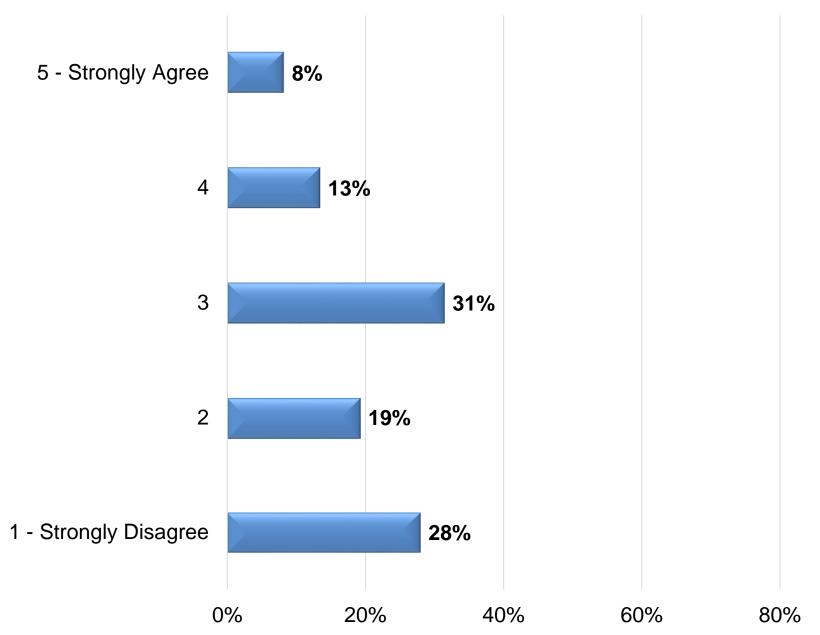


## HCS is generally headed in the right direction. (All employees)

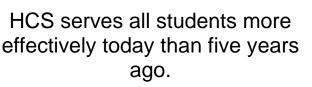


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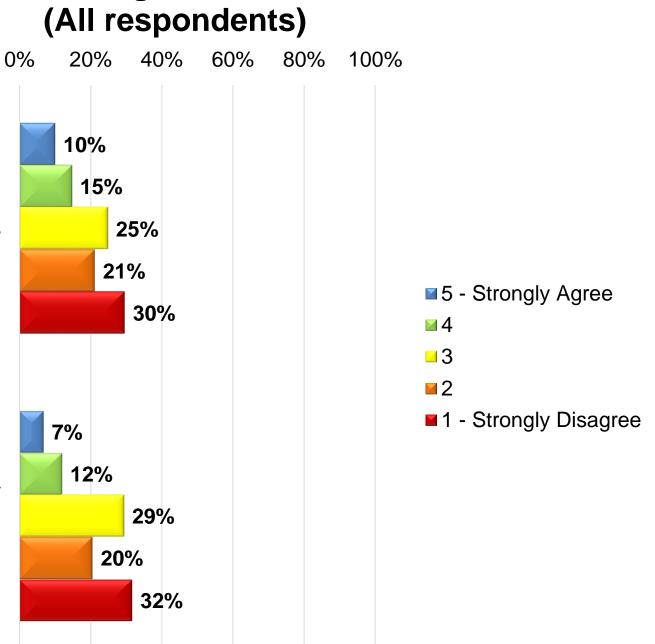
# HCS is generally headed in the right direction. (Community)



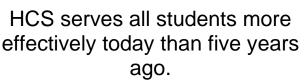
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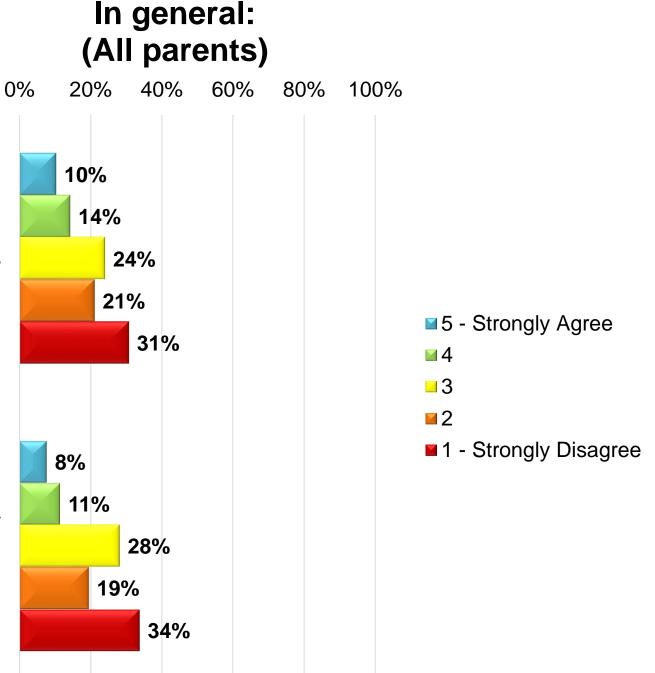
The quality of the education my child has received in HCS has improved in the last five years.

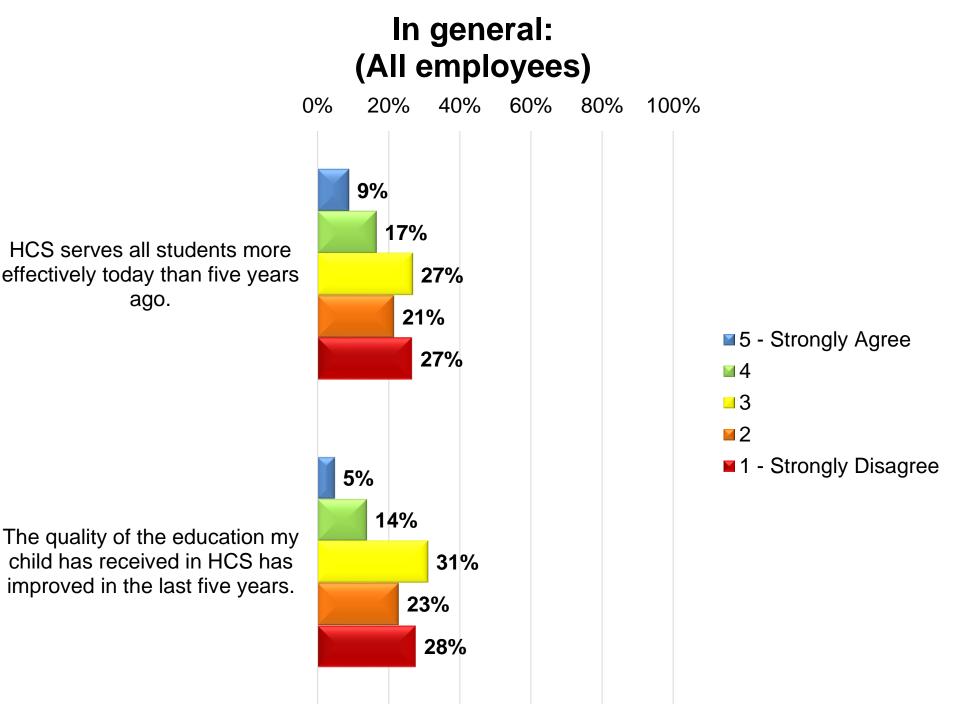


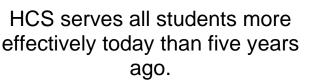
In general:



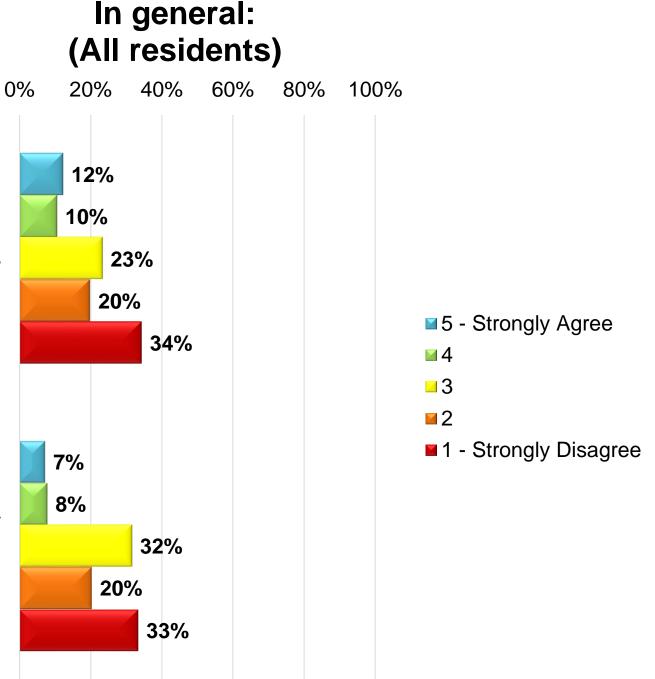
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### **Questions?**